



**RIGHTS INSITUTE FOR SOCIAL EMPOWERMENT- RISE**

**ANTI- FRAUD POLICY**

**JUNE, 2016**

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## **1. Introduction**

RISE is committed to the highest possible standards of openness, transparency and accountability in all its affairs. We wish to promote a culture of honesty and opposition to fraud in all its forms.

The organization operates in many districts of Malawi, and in common with many large and decentralized organizations, the size and nature of our operations puts us at risk of loss due to fraud. The purpose of this policy is to provide:

- A clear definition of what we mean by “fraud”
- A definitive statement to staff forbidding fraudulent activity in all its forms
- A summary to staff of their responsibilities for identifying exposures to fraudulent activities and for establishing controls and procedures for preventing such fraudulent activities and/or detecting such fraudulent activities when it occurs.
- Guidance to employees as to action which should be taken where they suspect any fraudulent activity.
- Clear guidance as to responsibilities for conducting investigations into fraud related activities.
- Protection to employees in circumstances where they may be victimized as a consequence of reporting, or being a witness to, fraudulent activities.

This document is intended to provide guidance and should be read in conjunction with:

- the relevant Human Resource Policies,
- Finance Policies & Procedures in relation to Reporting Fraud/Theft and Negligence.

This document will be reviewed periodically in order to determine whether it remains useful, relevant and effective.

## **2. Definitions**

RISE defines fraud as:

"The theft or misuse of RISE's funds or other resources, by an employee or a third party, which may or may not also involve misstatement of financial documents or records to conceal the theft or misuse"

For example, fraud includes but is not limited to the following:

- Theft of funds or any other RISE property
- Falsification of costs or expenses
- Forgery or alteration of documents
- Destruction or removal of records

- Inappropriate personal use of RISE's assets
- Employees seeking or accepting cash, gifts or other benefits from third parties in exchange for preferment of the third parties in their dealings with RISE
- Blackmail or extortion
- Paying of excessive prices or fees to third parties with the aim of personal gain.

### **3. RISE Policy**

Fraud in all its forms is wrong, and is unacceptable to RISE. This is because where fraud occurs:

- It is not just a loss to RISE, but ultimately to our beneficiaries, people living in extreme poverty and the neediest of the world's citizens of which we serve and represent in our programing.
- It may have a major impact on our reputation, on donor confidence and therefore again on our beneficiaries.

RISE's objective is that fraud is eliminated from its activities. Any indications of fraud will be rigorously investigated and dealt with in a firm and controlled way.

### **4. Responsibilities of Employees**

#### **4.1 Managers**

It is the responsibility of managers to be familiar with the types of fraud that might occur in their area, be alert for any indication of fraud or improper activity and maintain controls to avoid such occurrences.

Managers are required to ensure that staff under their control are given a copy of this policy in a language they can understand, and acknowledge its receipt.

Managers should ensure that staff must be encouraged to report suspected issues of fraud.

#### **4.2 All Staff**

It is the responsibility of all employees to carry out their work in such a way as to prevent fraud occurring in the workplace. Employees must also be alert for occurrences of fraud, be aware that unusual transactions or behaviors could be indications of fraud, and report potential cases of fraud as outlined below.

### **5. Reporting Suspected Fraud**

Employees are required to report issues of suspected fraud. Employees should report their suspicions as follows:

- District Staff: To their Line Manager, or to the Country Director or Executive Director

- Manager: To the Executive Director or directly board chairperson if the issue involves the Director.
- Executive Director: To the Board Chairperson

Employees who are suspected in fraudulent activities must not do any of the following:

- Contact the suspected individual(s) directly in an effort to determine facts, demand explanations or restitution
- Discuss the issue with anyone within RISE other than the people listed above
- Discuss the issue with anyone outside of RISE, except as required by law

If the circumstances are such that reporting a suspicion as above is inappropriate, or if the person to whom it is reported is unable to assist, the issue may be reported to the Executive Director.

## **6. Dealing with Reports of Suspected Fraud**

Any suspicions of fraud will be taken seriously by RISE. RISE expects its managers to deal firmly and quickly with any reports of suspected fraud.

Managers receiving reports of suspected fraud must immediately notify the issue and proposed actions using the same chain of command outlined in other pages

The purpose of this prompt notification is to allow the sharing of experience of similar situations that may already have arisen elsewhere.

## **7. Investigation Guidelines**

In consultation with the persons notified, arrangements must be made for a comprehensive investigation of the issue. The following are responsible for managing these investigations:

- Executive Director, or any other person nominated by the Board Chairperson
- Internal control member responsible, or any other person nominated by the Executive Director or Board Chairperson.

Investigations should be done either by appropriately experienced independent RISE staff, or by independent third parties. An investigation is required to be done without regard to any person's relationship with RISE, position or length of service.

The safeguards for reporting employees must be applied in all cases - see below.

All work of the investigation team should be documented, including transcripts of interviews conducted. The conclusion of all fraud investigations must be documented.

The responsible manager should forward the written report/conclusions to the persons requiring notification – see above – and agree the appropriate action to be taken.

The person(s) that initially reported the suspicions should be informed of the outcome of the investigation but this should be done only once the report and proposed course of action has been finalized.

## **8. Safeguards for Employees**

Issues reported to line management and the helpline will be investigated with the following safeguards.

### **8.1 Harassment or Victimization**

RISE recognizes that the decision to report a suspicion can be a difficult one to make, not least because of the fear of reprisal from those responsible for the malpractice. RISE in accordance with its Human Resource Policies will not tolerate harassment or victimization and will take all practical steps to protect those who raise an issue in good faith.

### **8.2 Confidentiality**

RISE will endeavor to protect an individual's identity when he or she raises an issue and does not want their name to be disclosed. It should be understood, however, that an investigation of any malpractice may need to identify the source of the information and a statement by the individual may be required as part of the evidence.

### **8.3 Anonymous Allegations**

RISE discourages anonymous allegations. Issues expressed anonymously will be considered at the discretion of RISE. In exercising this discretion, the factors to be taken into account will include:

- The seriousness of the issues raised
- The credibility of the allegations and the supporting facts
- The likelihood of confirming the allegation from attributable sources

### **8.4 Untrue Allegations**

If an allegation is made in good faith, but it is not confirmed by an investigation, RISE guarantees that no action will be taken against the complainant. If, however, individuals make malicious or vexatious allegations, disciplinary action will be considered against an individual making the allegation.

## **9. Actions Arising from Fraud Investigations**

### **9.1 Disciplinary procedures**

Persons who are judged guilty of fraud have committed gross misconduct and will be dealt with in accordance with the HR Policy on Disciplinary Action. Proven allegations of fraud may result in dismissal.

Where appropriate, RISE will refer significant fraud to the local law enforcement agencies with a view to initiating criminal prosecution. Consideration should be given to the local context and the consequences in terms of human rights of initiating criminal prosecution against the individuals involved. In every case, the final decision whether or not to prosecute should be taken by:

- The Executive Director and the Board in consultation.

### **9.2 Changes to systems of controls**

The fraud investigation is likely to highlight where there has been a failure of supervision and / or a breakdown or absence of control; the course of action required to improve systems should be documented in the investigation report and implemented when this report is finalized.

### **9.3 Recovery of losses**

Where RISE has suffered loss, full restitution will be sought of any benefit or advantage obtained and the recovery of costs will be sought from individual(s) or organizations responsible for the loss.

If the individual or organization cannot or will not make good the loss, consideration will be given to taking civil legal action to recover losses. This is in addition to any criminal proceedings which may result.

### **10. Effective Date**

The Anti-Fraud Policy will come into effect immediately upon approval by the board.

### **11. Review of this Policy**

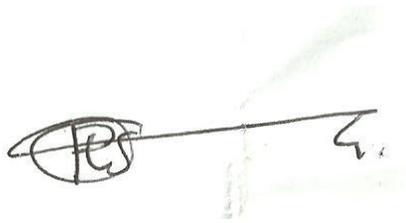
In the interests of maintaining best practice, the contents of this Anti-Fraud Policy will be reviewed by the Audit and Risk Committee every three years or when urgent need arises.

THIS POLICY IS HEREBY APPROVED AND ENDORSED BY THE RISE BOARD OF TRUSTEES HEREUNDER SIGNED:

Name: Mr. Peter L.S Chikakula

Position: Board of Trustees Vice Chairperson

Signature:

A handwritten signature in black ink, consisting of a stylized monogram 'P.L.S.' followed by a horizontal line and a flourish.